



## PART 1 OF THE FULL GOVERNING BODY MEETING Agenda ⊠ Minutes □ Date 19<sup>th</sup> June 2023

Venue Brackenfield School; Meeting room

Please read papers in advance of the meeting ready to discuss and ask questions

AGENDA ITEM 950	Welcome and Apologies for absence		
Notes	GOVERNOR	REASON	ACCEPTABLE
	Ellen Atkinson	Work commitments	Yes 🛛 No 🗆
	Michelle Farr	Work commitments	Yes 🛛 No 🗆
	Karen Gauntley	Sickness	Yes 🛛 No 🗆

GOVERNOR	ROLE	IN
		ATTENDANCE
Mica Coleman Jones	Chair	$\boxtimes$
Trish Turner	Head Teacher	$\boxtimes$
Chloe Lawrence	Staff Governor	$\boxtimes$
Michelle Farr	LA Governor	
Karen Gauntley	Co-opted Governor	
Ellen Atkinson	Co-opted Governor	
Traci Good	Co-opted Governor	$\boxtimes$
Gemma Watts	Parent Governor	$\boxtimes$
Kimberley Maycock	Clerk	$\boxtimes$

AGENDA ITEM	Declaration of any pecuniary and/or personal interest to any agenda items
951	
Discussion:	None received

AGENDA ITEM	Declarations of AOB
952	
Discussion:	1. <u>Attendance Policy June 2023.doc</u> – Reviewed by Gemma Watts
	GW – I have reviewed the Attendance Policy and confirm I am happy for Brackenfield to
	implement the changes.
	2. Governor Appointment of Mrs Stephanie Bellett
	MCJ – Steph has been a Finance governor for 2 years, as we have a gap in finance on the governing body I have reached out to steph as a work colleague to support Brackenfield SEND School.

Signed...





SB – I currently work as Head of Childrens service at Team Teach. I have been a SEN Support with brother, supported as his carer in his home for a number of years. I started in recruitment focusing on SEND – Worked through the system and ended up as a manager in the job where I loved working in the role and supporting people.

I went on maternity to have my daughter who is now 8 years old and has down syndrome, when I returned to recruitment I was heartbroken to find that the field of people was not good enough. I wouldn't like them to have looked after my daughter. As a result I moved to Team Teach where I have working for the last 5 years, I support training staff to ensure they have the right skills to work with the children in their care. I have Governor experience for 2 years at a primary school as the finance governor.

No questions raised from the Governing body, all governors approve to co-opted of Stephanie to Governing Body and welcome her passion and experience that she will bring.

AGENDA ITEM 953	PART 1 Minutes - 27th March 2023	
Notes:	PART 1 Minutes - 27th March 2023.pdf	
Discussion:	Signed as true and accurate record of the meeting	

AGENDA ITEM 954	PART 1 Minutes – 9 <sup>th</sup> May 2023 – Medical tracker
Notes:	PART 1 Minutes 9th May 2023.pdf
Discussion:	Signed as true and accurate record of the meeting

AGENDA	Action's from	Action's from PART 1 Minutes - 27th March 2023			
ITEM 955					
Notes:	Minute num	Minute number 941 - MCJ – to send out a small snip of what this entails to support governors.			
			vernors to submit an expression of inter	est for the Vice Chair role	before the
	next Govern Gemma is st	•	on the role – Officially accepted as a vie	ec chair	
	Minute num	ber 941 – Kim - 1	Γο add Governor login option to the nev	v website. Done	
	All Governors minute number 941 - If you would like to take part in the Governor open afternoon on Wednesday 24 <sup>th</sup> May 2023 at 1.30. Other school events Governors to be invites – KM to send Invites out so they can attend if able.				
	Minute number 943 - Kim to send an email to HR asking staff to be reminded that there needs to be a				
	clear descrip	t of the gifts the	y receive.		
			Not opened yet – Handmade head	Christmas gift	
	B Freely	14/12/2022	band		
			Not opened yet – Handmade head	Christmas gift	
	Deighton	14/12/2022	band		
			Not opened yet – Handmade head	Christmas gift	
	Ghent	14/12/2022	band		

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			Not opened yet – Handmade head	Christmas gift	
	Hine	14/12/2022	band		
			Not opened yet – Handmade head	Christmas gift	
	Parry	14/12/2022	band		
			Not opened yet – Handmade head	Christmas gift	
	WRIGHT	14/12/2022	band		
		•	•		
	Minute num	ber 946 – Natali	e Collins - Find out from the patch office	er and other SBM's how w	e fund a
	deficit budg	et.			
	Response fro	om Ruth Lane – I	Patch officer: There is provision within th	he Derbyshire Funding Arro	angements
	for Schools t	o balance a bud	get over 2/3 years with Cabinet approva	l. This means if you can't b	palance in
	year one but	t can show a plai	n to balance in year 2, the LA will work w	vith you to support this.	
	Most school	s will look as tho	ugh they have a deficit in year 3 or 4 and	d as you say actions	
	taken/numerous other changes happen which prevents the deficit from ever occurring. We work with		rk with		
	you on a Monitoring/advice/support basis to ensure this happens.				
	lf an individu	ial school does h	ave a deficit it is covered by other schoo	ol balances. Think of it as o	ne big
	bank account for LA schools in Derbyshire, all the work on SAP does is allocate income and expenditure		enditure		
	to the correc	ct school and pay	creditors/collects money from debtors.	If a school becomes an inc	dividual
	Academy or	chooses to run t	heir own bank account, cashflow and de	ficit balances would becor	ne a very
	difficult situe	ation.			
Discussion:	No Question	is raised from th	e actions of the previous meeting.		

AGENDA ITEM	LA Governor Appointment	
956		
Notes:	The Clerk has received confirmation from Governor Support that the cabinet have endorsed Michelle Farr's application to become the Local Authority Governor at Brackenfield SEND School. As a result we official confirm that the Governing body are happy to appoint Michelle as a the LA Governor	
Discussion:	No Questions or concerns raised all Governors approved Michelle Farr becoming the Local Authority Governor for Brackenfield SEND School.	

AGENDA ITEM 957	ICT Equipment Disposal
Notes:	We require Governor's approval to write off a Pupil iPad: GCGVKTYUHLFC due to severe water damage.





Discussion:	<ul> <li>MCJ – How did this happen, do we not have protective screens for iPads?</li> <li>CL – All iPads have protective cases but sometimes it just can't be helped.</li> <li>Action – KM to speak to Dave Doohan, ICT Manager for more information on how the damage occurred and what we are doing to protect the equipment.</li> </ul>

AGENDA ITEM 958	Finance Training for Governors
Notes:	We have been informed that we are able to book a Finance training for Governors session as a bespoke training event for Brackenfield Governing body. This is at a cost of £300 to school, please could you let the Clerk and CoG know if this is something you would like to take part in and the Clerk with make enquires to make a booking.
Discussion:	MCJ – I was booked to attend Finance Training for Governors, I thought the training was online but was face to face, I made contact with Derbyshire and they have given a refund and have offered a face to face course for up to 10 Governors. As we now have co-opted Stephanie as a lead in finance do Governors want to take part in a larger training sessions?
	<ul> <li>GW – Would this be beneficial to the school to out lay this cost for all Governors?</li> <li>KM – The cost is around £80 for 1 Governor to do the training.</li> <li>TG – Could this be online and is it financially viable to the school?</li> <li>TT – Finance at a Special school is very different to mainstream. Each child comes with a funding and with children leaving and being placed we can lose funding quickly and at a risk to the school.</li> <li>MCJ – This will give Governors a good understanding of the budget</li> </ul>
	Action - KM to check the course requirements and look at dates and feed back to the Governors.

AGENDA ITEM 959	Budget Update – Annex 1
Notes:	Please click here for a copy of the updated Annex 1
Discussion:	No Questions or concerns raised from the Budget update from Governors.

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AGENDA ITEM 960	Policies to be revi				
Notes:	Policies				
	Group	Individual Policies to review	DCC model policy	Link Gov to review	
	Education Policies	Supporting Behaviours Policy March 2023.pdf	N	Gemma and Traci	
		Total Communication Approach Policy.pdf	N	Michelle	
	Business Services Include.	Maternity Paternity Adoption and Parental Leave Schemes Sept 2021.pdf	Y	Mica	
	HR Policies	Lettings Policy.pdf	Ν	Karen and Chloe	
		Menopause Model Policy.pdf	Y	Ellen	
		Authorised Leave of Absence and Flexible Working Policy.pdf	Y	Ellen	
		Code of Conduct for Staff Feb 2023.pdf	Y	Mica	
		Complaints Procedure - Advice Guidance and Information.pdf	Y	Mica	
		Complaints Procedure.pdf	Y	Mica	
		Contracts of Employment Policy.pdf	Y	Mica	
		Disciplinary Procedure - Implementation & Guidance.pdf	Y	Mica	
		Disciplinary Procedure.pdf	Y	Mica	
		<u>Grievance Procedure – Information, Advice &amp;</u> Guidance.pdf	Y	Mica	
		Grievance Procedure.pdf	Y	Mica	
		Harassment and Bullying Procedure.pdf	Y	Gemma and Traci	
		Recruitment and Selection advice & guidance	Y	Mica	
Discussion:	Question from Gemma Watts - In the harassment and bullying policy I was sent it talks about "actively measure staff satisfaction levels" and encourages governors to ask schools to utilise an ofstead questionnaire (appended). Is this used in school currently? How often are the surveys undertaken and who deals with the outcomes/feedback and how is this fed back?         TT - Previous governors questionnaire had no responses. Ofsted question sent out at the beginning of the year, each MER after these are shorter. This is then reviewed and an action plan is created for the staff.         ACTION: we will go back to sending out the Questionnaire MERIy a link will follow this meeting.         No further questions raised all Polices approved by the Governing Body.				





AGENDA ITEM 961	Proposed hybrid Committee structure and reporting/challenge process for Governors		
Notes:	<ul> <li>Issues:</li> <li>Currently all information is reported to all governors. This is not just overwhelming, but governors are not able to effectively scrutinise the large amount of information to enable them to be able to bring challenge to the school</li> <li>A traditional committee structure is not possible at Brackenfield due to how the school operates within a 4 term MER (Monitor Evaluation Review Model) with also the statutory responsibilities of reporting finance back to the governing body 6 times a year. We do not want to create a structure which is onerous and ineffective for both leaders and governors</li> </ul>		
	<ul> <li>Proposal:         <ul> <li>To cerate a hybrid committee structure with two 'virtual' committee. These will be as follows:                 <ul></ul></li></ul></li></ul>		
Discussion:	<ul> <li>TT - which committee would staff performance and staff sickness absence sit in?</li> <li>Both subgroups will have a chair and will have the opportunity to meet to discuss ongoing issues and development within their committee group</li> <li>Both TG and GW agree that these should sit in the resources committee.</li> <li>All governors have reviewed the proposed committee structure and agree this would work beter moving forward</li> <li>MCJ – Confirm that we gave the structure a go and review this every year.</li> </ul>		

Brackenfield SEND School	East Midlands SEND Training Hub
Beginning of the year prior to MER 1	<ul> <li>School self evaluation against the Education Inspection Framework</li> <li>School self evaluation against Safeguarding Audit S175</li> <li>School improvement priorites set and agreed by Governers</li> </ul>
Monitoring and challenge	<ul> <li>Schools systems and QA systems run</li> <li>Link govs invited to meet with leaders regarding their linked area. Committee groups may meet as part of this with senior leaders to discuss developments, key issues and specifically policy reviews which are significant and not model local authority policies</li> <li>Governing link meeting minutes recorded</li> </ul>
Leadership analysis and meeting	<ul> <li>At the end of the MER (week 10) leaders anayse outcomes and update information in key areas on the key perfromance indicator dashboard</li> <li>Full leadership team meeting to discuss holisitc picture of school and propose actions. Head Teachers report is populated with notes during this meeting (see above for format of this)</li> </ul>
Information sent to Link govs	<ul> <li>Leader distribute key slides of dashobard to link governor</li> <li>Policies for specific areas sent out to link governors for review</li> <li>No information shared shoudl be new information to governos at this point- however there is the opportunity at this point for discussion via phone/teams/email between linked govs and their linked senior leader</li> </ul>
Papers snet out for full govs meeting	<ul> <li>Papers sent to full govs for the meeting incluing link meeting minutes</li> <li>Governors are invited to send questions prior to the meeting</li> </ul>
Governing board meeting	<ul> <li>Governors meet. Head Teacher report is provided as a summary report</li> <li>Link govs/committee chairs feedback key information to the full governors</li> <li>Full govs ratify policies in agreement with linked govs decisions</li> </ul>
Cycle repeats	Go beack to monitorign and challenge phase
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AGENDA ITEM 962	Headteachers Report
Notes:	Please click here Summary of MER 4 and academic year 22-23
	Here is a link to the data behind the Headteachers Report - <u>MER 4 Dash Board.pptx</u> this has been broken down to your key areas on the links below to save you having to read all the information.
	MER 4 Dash Board - Chloe.pptx
	MER 4 Dash Board - Ellen.pptx
	MER 4 Dash Board - Gemma.pptx
	MER 4 Dash Board - Karen.pptx
	MER 4 Dash Board - Mica.pptx
	MER 4 Dash Board - Michelle.pptx
	MER 4 Dash Board - Traci.pptx
Discussion:	<ul> <li>Gemma Watts - dashboard I noticed that the parental satisfaction questionnaire (I believe linked to parents evening) had only 29% response rate from parents and I wondered how we might be able to increase that and who is the lead for this area?</li> <li>TT - This has been a discussion point from our SLT meeting. Due to the high level of information which goes home on BOOP on a daily basis and also phone calls to parents, uptake for parents evening was not high, due to this parent were not asked the questions for the parental questionnaire. Following parents evening there are follow up phone calls for those that did not attend, but due to class transitions the new member of staff rang, meaning the questionnaire was lost in translation.</li> <li>ACTIONS for the leadership team: <ul> <li>We are looking into how we ensure parents evenings are more accessible (online and via phone) how they can be booked more easily on an online calendar to allow parents more flexibility</li> </ul> </li> <li>TES softwear makes it easy for staff and parents to use <ul> <li>Non attenders to parents evening will all still be followed by phone calls, though we will ensure that the questionnaire is considered during the MER 4 parents evening due to the transition</li> </ul> </li> <li>Classes transitioning and the new class teachers didn't ask for the questionnaire</li> <li>Question from Michelle Farr - Firstly, well done on the work the school is doing around attendance it is great to see that the persistent absence rate has decreased and is currently better that national average, this should be celebrated. I understand how challenging work around attendance can be in our setting.</li> <li>Can Lask what work has taken place to reduce this? Also, where you have been unsuccessful what is planned to try and increase attendance for those pupils?</li> <li>TT - What has been put in place: a more rigorous stepped approach to monitoring and alerting parents</li> </ul>

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CAPLORING .	
	attendance and under 90% attendance (absence trigger points). The majority of holiday requests have
	not been authorised and official letters have been sent to parents/carers informing them of this.
	Attendance officer in post working with Assistant Head- Janine Rivers to monitor attendance.
	What is unsuccessful/continued challenges-
	<ul> <li>ongoing school refusers. We are having very little impact in getting these back to school. PA has increased again slightly this week</li> </ul>
	- The attendance officer, though in post has not been quick enough in getting absence trigger
	letters out on the day. This post will go back out to advert and the person who is in post will return to safeguarding admin role where she is more effective
	Ongoing high level of holiday request, to date for this year we have received 41 holiday requests. All
	parents have legitimate reasons for wanting to take their children out of school for family holidays
	though this has a significant impact on our attendance data and will most likely further impact this
	summer term though requests have not been authorised.
	MCJ – Trigger point notifications is key, these can have a breakdown in relationships
	No further questions or concerns raised from the Headteacher report.

AGENDA ITEM	Self-Evaluation Form
963	
Notes:	Please click here for the Self Evaluation Form
	School Improvement Plan for 2023-2024 to be agreed at the next meeting 10 <sup>th</sup> July 2023
Discussion:	TT – There was a meeting last week with the Headteacher at Sunnydale, they got inspected last week and the school is Outstanding, we have to met all criteria of the Ofsted Framework. Our Attendance is better than other Special Schools – I put us as good but James suggested we move to Outstanding, if we take out the medical we are only 10% below the national average.
	No further questions raised Governors approved the SEF.

AGENDA ITEM 964	Part 2 Agenda
Notes:	Please see Part 2 Agenda

## DATE OF NEXT MEETING/S

Discussion:	Date of meeting	Time	Date papers will be circulated	Focus
	19 <sup>th</sup> June 2023	14.00	19 <sup>th</sup> June 2023	MER 4 and Summative Feedback for Year
	10 <sup>th</sup> July 2023	17.00	10 <sup>th</sup> July 2023	Setting SIP-SEF 2023-2024

Questions from the new Governance Handbook January 2017 in relation to finance that governors may wish to use:

- Are resources allocated in line with the organisation's strategic priorities?
- Does the organisation have a clear budget forecast, ideally for the next three years, which identifies spending opportunities and risks and sets how these will be mitigated?

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• Does the organisation have sufficient reserves to cover major changes such as restructuring, and any risks identified in the budget forecast?

- Is the organisation making best use of its budget, including in relation to planning and delivery of the curriculum?
- Does the organisation plan its budgets on a bottom up basis driven by curriculum planning (i.e. is the school spending its money in accordance with its priorities) or is the budget set by simply making minor adjustments to last year's budget to ensure there is a surplus?
- Are the organisation's assets and financial resources being used efficiently?
- How can better value for money be achieved from the budget?
- Is the organisation complying with basic procurement rules and ensuring it gets the best deal available when buying goods and services in order to reinvest savings into teaching and learning priorities?
- Is the organisation taking advantages of opportunities to collaborate with other schools to generate efficiencies through pooling funding where permitted, purchasing services jointly and sharing staff, functions, facilities and technology across sites?

Signed.

. Date 10<sup>th</sup> July 2023..